

**From:** [REDACTED]  
**To:** [Shape California's Future](#)  
**Subject:** Candidacy of Linda Akutagawa for California Redistricting Commission  
**Date:** Thursday, August 6, 2020 11:34:41 AM

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To Whom It May Concern:

I write in support of the candidacy of Linda Akutagawa, President and CEO of LEAP, for the California Redistricting Commission.

I've worked with Linda in a professional capacity for nearly 20 years, and found her to be deeply knowledgeable about issues of the importance of diversity and voter representation. She is deeply concerned with issues of fairness and inclusion. In working with Linda, I was also very impressed by her ability to

- Listen to all points of view
- To be very collaborative
- To express her opinions in a very positive manner
  
- I found that she works across communities in California – all of California and all times to be professional, open minded and yet very direct - an excellent combination for getting things done.

With best regards,

Dr. N. Bruce Pickering